



## P.21-12 Active & Clean Connectivity Project Highlight Report

<b>Project Name:</b>	Active & Clean Connectivity	<b>Project Manager:</b>	James Grant	<b>Project Sponsor:</b>	Duncan Hall	<b>Report covers period of:</b>	April 2026
<b>Capital Code:</b>	C9063/71609	<b>Client Dept:</b>	N/A	<b>Lead Designer:</b>	LCWIP – Norfolk County Council ATH – Morgan Sindall		
<b>Project Code:</b>	P-21.12	<b>End User (if applicable):</b>	BCKLWN Commercial Services	<b>Cost Consultant:</b>	ATH – Andrew Morton Associates (AMA)		
<b>Contractor on Site:</b>	LCWIP – Norfolk County Council/Tarmac ATH – Morgan Sindall TBC						

### Management Summary

	1. Overall Status	2.1 Risks	2.2. Issues	3. Financials	4. Timelines	5. Resources
<b>This Report</b>	A	A	A	G	A	G
Last Report	A	A	A	G	A	G

### Project Strands Summary

	1. Overall Status	2.1 Risks	2.2. Issues	3. Financials	4. Timelines	5. Resources
<b>Active Travel Hub Enterprise Park</b>	A	A	A	G	A	G
<b>Active Travel Hub Baker Lane</b>	A	A	A	A	A	G
<b>LCWIP Interventions</b>	G	G	G	G	G	G
<b>Active Travel Planning</b>	G	G	G	G	G	G

### Project Definition

**Project Stage:** ATH - RIBA 4 / Tender, LCWIP - Delivery, ATP – Partial completion / behavioural change

**Objectives:** To deliver the vision of promoting active travel as a safe and attractive modal option, reducing congestion and improving air quality.

**Scope:** The project will deliver a package of measures including

- Priority schemes identified in the Local Cycling & Walking Infrastructure Plan (LCWIP),
- King's Lynn Enterprise Zone Active Travel Hub (EZ ATH)
- Baker Lane Active Travel Hub
- Active Travel Plan Fund (revenue)

### 1. Overall Status (high-level summary)

Overall RAG Status is AMBER.

- **Baker Lane Active Travel Hub** – Following the refused planning permission at the March 2026 committee, a review of options has now been completed. The Neighbourhood Board has instructed a resubmission. The project team is engaging with the local cycling group to ensure the revised proposals meet user needs.
- **King's Lynn Enterprise Park (KLEP) Active Travel Hub** - The Lead Local Flood Authority (LLFA) has requested an extension to the consultation period. This places the application and accompanying report on track for committee consideration in June 2026.



- **LCWIP** – The final LCWIP scheme delivering the crossing at Gayton Road is now complete, and all final accounts have been settled. Following a review, NCC has identified an underspend of approximately £90,000, which will be returned to the Borough and may be allocated to other ACC works.
- **Active Travel Plans** – Work ongoing with College of West Anglia (CWA) and Queen Elizabeth Hospital (QEH).

### 1.1 Decisions required by the Neighbourhood Board

- The Neighbourhood Board has instructed a resubmission of Baker Lane Active Travel Hub
- Progression of KLEP ATH subject to planning approval

### 1.2 Achievements during this period

#### LCWIP

- Gayton Road, final LCWIP scheme. Details of LCWIP programme to be removed from upcoming reports.

#### Active Travel Hubs

- Following Baker Lane ATH planning refusal in March 2026, the project team have investigated options available to address committees' comments and take project forward. The KL Neighbourhood Board has instructed a resubmission of Baker Lane Active Travel Hub.
- Discussions remain ongoing with Lead Local Flood Authority (LLFA) regarding KLEP ATH. LLFA have asked for further extension for response which is due to now be determined at June 2026 Planning Committee.
- Morgan Sindall pricing exercise complete. Updated costs due at the start of April 2026 and following review contracts are due to be signed May 2026.

## 2. Risks and Issues

### 2.1 Key Risks [all red and increasing amber] – A risk something that may happen

Risk ID (2/24)	Risk Title	Description	RAG Status	Risk Category	Mitigation	Dated Comments
12	ACC Financial	Increasing project costs require changes to project scope and deliverables meaning programme unable to meet programme outcomes and deliver full benefits of the project.	A	Financial	Morgan Sindall are finalising pricing exercise to issue at start of April.  Due to Baker Lane planning decision, the programme for the project will need to be extended to allow for the delivery of the hub at this site. The impact of this change is still being assessed by Morgan Sindall.	05.05.26
24	ATH Planning	Ongoing planning discussions with LLFA may extend the overall programme	A	Programme / Financial	Despite ongoing engagement with LLFA, a further extension to their consultation has been requested. Project Team working to ensure KLEP application still heard at June committee.	05.05.26



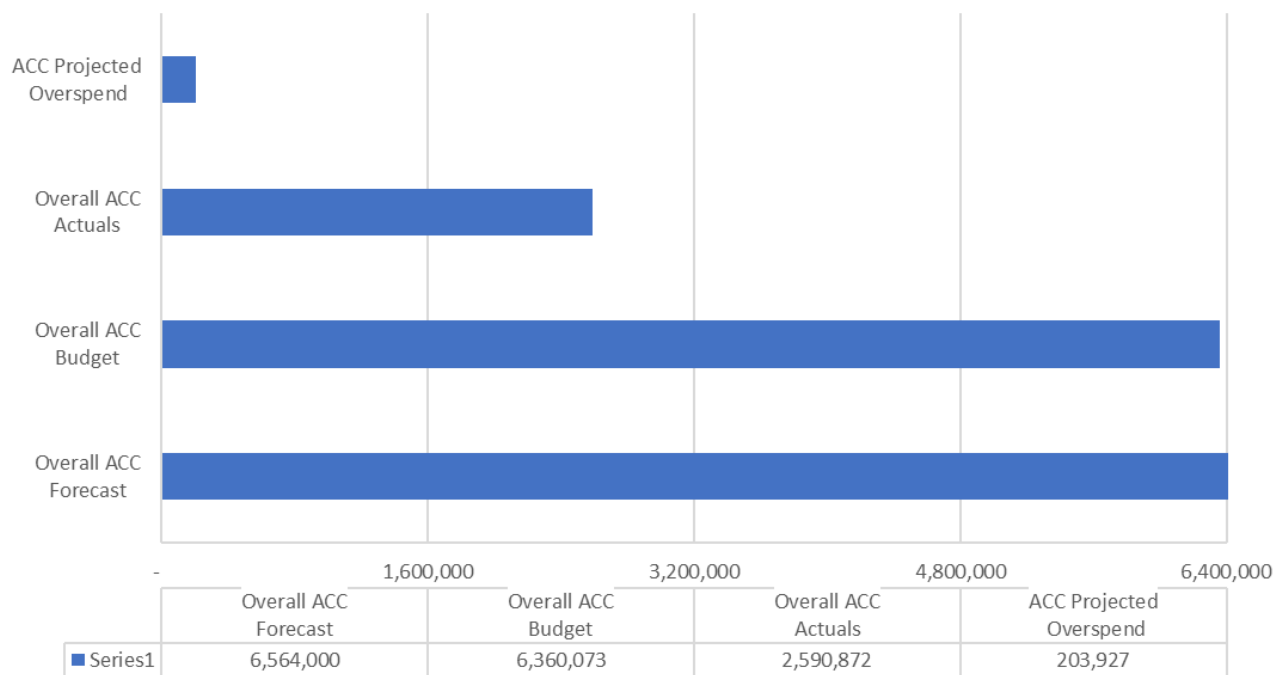
**2.2 Key Issues [all red and increasing amber] – An issue something that has happened**

Issue ID (1/12)	Issue Title	Description	RAG Status	Issue Type	Resolution Plan	Dated Comments
12	Planning	The Baker Lane planning application has been denied by the planning authority. This decision prevents progression to the construction phase and places significant risk on the programme timeline, budget, and deliverability of the intended project outcomes.	A	Programme / Financial / Project Outcomes	The project team are continuing to analyse the planning authority's reasons for refusal and have developed an options note to discuss the potential next steps for the project including the financial/programme and output impacts for the project.	05.05.26

Note: further detail on Project Risks and Issues can be found in the Risks and Issues Log.

**3. Project Financials**

**Active and Clean Connectivity**  
Actuals, Budget and Forecasted spend as at 30th April 2026



**3.1 Financial Commentary**

RAG rating status is currently GREEN following approval of Enterprise Zone cabinet paper of £0.6m funds for the ACC project.

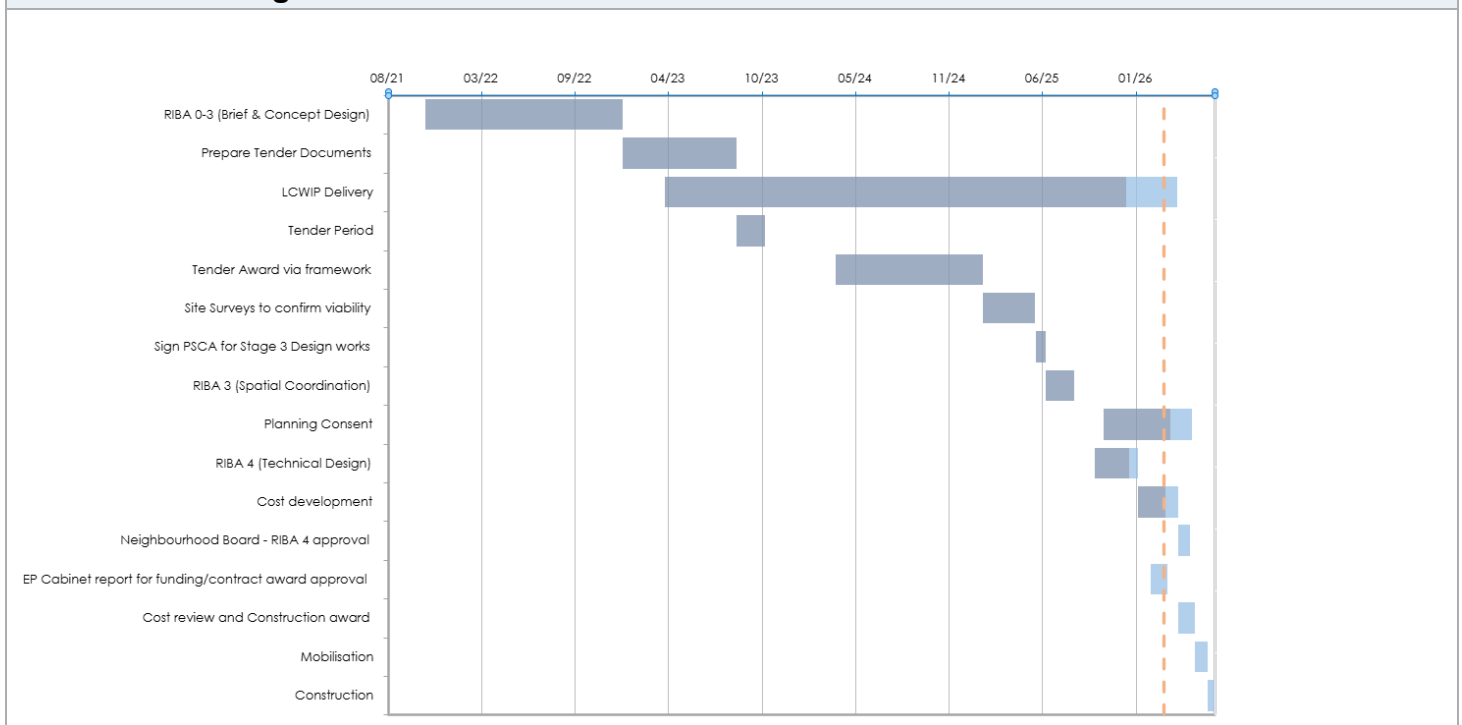
- Actuals to date from inception in 2021 to 30<sup>th</sup> April 2026 are £2.6m against an overall budget of £6.4m.
- Costs in 2025-26 financial year, 2025-26 from 1st April 2025 to 31<sup>st</sup> March 2026 total's £1.5m primarily related to £0.9m of LCWIP Norfolk County Council costs, main contractor costs and consultancy costs.
- There is an overall projected overspend of £0.2m, this is new costs for offsite credits, the drainage board and S278 cost agreement abortive costs, at present the £0.3m contingency hasn't been used to cover these costs but is available if required.
- Active Travel Plans - Work ongoing with CWA and QEH. Potential walking campaign to follow in early 2026



### 3.2 Project Contingency and Change Control

Change Ref	Description	Cost Impact	Programme Impact	Other Impact	RAG Status	Approval given by	Date of change
1	LCWIP reprioritisation of interventions	N/A – preserves budget and contingency	N/A	Clarifies delivery expected from NCC	G	David Ousby	02.12.22
2	Removal of 2 LCWIP schemes from programme to be delivered by alternative funding.	Allocated budget repurposed to wider ACC programme.	N/A – works part of current programme of LCWIP works	N/A	G	TDB	26.04.24
3	Tennyson Avenue scheme removed from LCWIP interventions to be taken by future funding.	Allocated budget repurposed to wider ACC programme.	N/A	N/A	G	TDB	23.08.24
4	Old Meadow Road removed from LCWIP interventions with associated budget transferred to Riverfront Project.	Allocated budget repurposed to wider Town Deal programme.	Reduction in length of new footway/cycleway to be delivered.	N/A	G	TDB	24.10.25

### 4. Timelines – High Level Milestones





## 4.1 Timelines Commentary

The current timeline RAG rating is AMBER.

- This is due to the ongoing planning discussions with LLFA regarding the KLEP ATH which may delay the proposed start of works and therefore extend the overall programme timeline.
- The Baker Lane planning decision prevents the planned progression to the construction phase and places significant risk on the programme timeline while the reasons for refusal are assessed and the resolution route identified.

## 5. Resources Commentary

Resources RAG rating maintains as GREEN due to the following:

- Pulse Project Management support of the ACC programme has ended following completion of the LCWIP works. Pulse commission now extends to supporting only the Active Travel Hub Element of the programme.
- James Grant (Corporate Projects) to chair programme meetings, collate reports, etc internally.
- Appointment of Morgan Sindall to progress the site investigation works to progress the ATH projects

## 6. Communications and Engagement

Activity programmed for forthcoming months:

- Update on progress of Active Travel Hub schemes being developed following recent planning progress.
- NCC Sustainable Transport Communications Campaign - "Real People on Bikes" evaluation due with walking campaign being scheduled early 2026.
- Work to showcase the successful delivery of the LCWIP schemes being developed with NCC communications team.

## 7. Outputs and Outcomes

### Outputs

Description	Target	Note
Total length of new cycle ways	3.555km	Following the stopping of Old Medow Road, the project is now expected to deliver 0.44 km of new cycle ways.
Total length of pedestrian paths improved	5.601km	7.7 km delivered
Alternative fuel charging / re-fuelling points	6	
New out of town car parking spaces	50	
Cycle parking spaces	48	
New transport nodes with new multimodal connection points	2	

In addition to the outputs set out in the application the project has delivered 7 schemes to provide improved connectivity through improved crossing facilities and removal of barriers

### Outcomes

Description	Notes
Improve affordability, convenience, reliability and sustainability of travel options to and from places of work and places of interest (especially shops and amenities)	
Reduce congestion within the town	

## 8. Other Matters

Item	Comment
General stage progress	ATH works being progressed through RIBA Stage 4 by Morgan Sindall procured through SCAPE framework NCC delivering final LCWIP scheme in January 2026. Mobilityways delivery Travel Plans with QEH and CWA with potential to recruit additional workplaces. Option being explored if can also support delivery of ATHs.
Procurement progress	ATH – contract being progressed with Morgan Sindall via Scape Framework LCWIP – being progressed via NCC Highways Team and Service Term Contract Project Management & QS – Pulse Consult and Andrew Morton Associates appointed through Borough Councils PM and QS framework.



Proposed form of contract (e.g. JCT, NEC, Traditional, D&B)	ATH – Scape Framework NEC4 D&B, LCWIP – NCC Service Term Contract NEC4
---	--

## 9. Approved Documents

	OBC [RIBA 0 Approval]	Client Brief [RIBA 1 Initiation]	Resource Brief	PID [RIBA 1 Gateway]	PID Update [RIBA 2 Gateway]	PID Update [RIBA 3 Gateway]	PID Update [RIBA 4 Design)	Final PID [pre-post tender]
Status:	Nora ATH Baker Lane ✓	Nora ATH ✓ Baker Lane ✓	Nora ATH ✓ Baker Lane ✓	Nora ATH ✓ Baker Lane ✓	Nora ATH ✓ Baker Lane ✓	Nora ATH ✓ Baker Lane – Draft 1	ATH PID final Draft - 20.03.23	n/a
Date Approved:				NORA 31.01.22 Baker Lane 19.08.22	NORA 07.03.22 Baker Lane – RIBA combined	NORA 15.07.22 Baker Lane draft issued 16.12.22	Project board approval 20.03.23	
Approved by:	Project Board	Project Board	Project Board	Project Board	Project Board	Project Board	Project Board	

Last approved document: Various, see above

Spend – Budget variance (Inc. Contingency)		Milestone Delivery RAG Status		Risk & Issue RAG status	
<b>R</b>	More than 10% over or under budget	<b>R</b>	13 weeks or more behind the critical path	<b>R</b>	Need immediate attention
<b>A</b>	Between 5% & 10% over or under budget	<b>A</b>	4 to 12 weeks behind the critical path	<b>A</b>	Needs attention before next project review
<b>G</b>	Within 5% of budget or less than £10k	<b>G</b>	4 to 12 weeks less behind the critical path	<b>G</b>	Can be managed