

## King's Lynn Neighbourhood Board, 22 August 2025

### Quarterly Risk Register Review

#### 1. Background

- 1.1 The Board last reviewed the risk register in April 2025, this report provides an updated version that the Board may wish to moderate.

#### 2. Updated programme/project risk register

- 2.1 The monthly programme risk register was last reviewed at the Programme Board on 13 August 2025. The detailed register is attached at Appendix A for consideration. Individual project highlight reports include risk information and feature as a separate Board agenda item.
- 2.2 In this proposed update, there are no proposals to change risk scores or remove risks from the register.
- 2.3 The risks have been plotted on the matrix below. The numbers are the unique reference codes from the detailed programme risk register (Appendix A).

LIKELIHOOD	5 Almost Certain	(Green)	(Orange)	(Red)	(Red)	(Red)
	4 Likely		(Green)	(Orange)	(Red)	(Red)
	3 Possible		(Green)	(Green)	(Orange)	(Red)
	2 Unlikely			(Green)	(Green)	(Orange)
	1 Rare					(Green)
		1 Insignificant	2 Minor	3 Moderate	4 Major	5 Extreme

- 2.4 The risk responses are being addressed by activities within the project teams and the programme support team. The focus is on the “red” and “amber” risks summarized below:

<b>15-25 Very High Risk – immediate action</b>	<b>10-12 High Risk – Senior Management attention</b>
15 – Secured funding	2 - Costs are underestimated 3 - Cost over runs/ construction inflation 9 - Compliance with regulations and consents in place 16 - Deliverability of projects 22 - Changes in Government policy and legislation 23 - Government funding decisions 24 – Gateway reviews 25 - Project review 26 – Local Government Review and Devolution

2.5 There are no significant changes to the programme risk register since the April 2025 report.

2.6 Updated content on the risk register (Appendix A) is shown in italics for the following risks:

- Risk 5 – Engagement from key stakeholders
- Risk 9 – Compliance with regulations and consents
- Risk 10 – Public engagement and support in project
- Risk 11 – Political support
- Risk 15 – Secured funding

2.7 Previously removed risks are appended to the April 2025 report to the Board and are not re-provided for this KLNb meeting as there has been no change.

2.8 There has been no overall movement in the individual risk scores over the last quarter.

### **3. Recommendations**

That the Board:

- a) Note the updated risk register in Appendix A.
- b) Identify aspects of the risk register that may require moderation or clarification.

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