

Risk score movement (July 2024 to Oct 2024)

| Risk | Scoring range (Impact x Likelihood) | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|-------------------------------------|---|---|---|---|----|---|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|--|
| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | |
| 1. Business continuity, including recruitment and retention loss of programme staff, key partners and contractors | | | | | | | | | O | ← | | J | | | | | | | | | | | | | | |
| 2. Costs are underestimated | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 3. Cost over runs/ construction inflation | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 4. Construction delays | | | | | | | | | NC | | | | | | | | | | | | | | | | | |
| 5. Engagement from key stakeholders | | | | | | NC | | | | | | | | | | | | | | | | | | | | |
| 6. Project creep | | | | | | NC | | | | | | | | | | | | | | | | | | | | |
| 7. Programme and project management capacity | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 8. Due diligence checks | | | | | | NC | | | | | | | | | | | | | | | | | | | | |
| 9. Compliance with regulations and consents in place. | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 10. Public engagement and support in project. | | | | | | | | | NC | | | | | | | | | | | | | | | | | |
| 11. Political support | | | | | | | | NC | | | | | | | | | | | | | | | | | | |
| 13. Project assurance | | | | | | NC | | | | | | | | | | | | | | | | | | | | |
| 15. Secured funding | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 16. Deliverability of projects | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 22. Changes in Government policy and legislation | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 23. Government funding decisions | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 24. Gateway reviews | | | | | | | | | | | | NC | | | | | | | | | | | | | | |
| 25. Project review | | | | | | | | | | | | NC | | | | | | | | | | | | | | |

NC is No Change
 J is July, O is October