

# VISION KING'S LYNN

## King's Lynn Town Deal Board Progress Status Report

**Date Issued:** 07 June 2022






**Prepared for:** Town Deal Board meeting 17 June 2022

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## **RAG (Red/Amber/Green rating system)**

Ratings are provided to help quickly identify what is on track and what is at risk. Considerations for these could include time, quality, cost and stakeholder engagement.

-  At significant risk of failure to deliver, requiring immediate attention and corrective action to be taken
-  Serious risk(s) which could have a major impact on the project and which need to be managed closely
-  Potential risk(s) exist which could have an impact on the project and need to be managed
-  Low level or emerging risk(s) which could impact the project but which can be managed
-  Minor risk(s) unlikely to have impact on the project

# PROJECT UPDATES

BUSINESS CASE	BUSINESS CASE SUBMISSION DATE (including full independent assurance and approval)	PROGRESS UPDATE	KEY RISKS	DELIVERY	TF OUTCOMES MANAGEMENT (can project deliver planned outcomes)
<b>PROJECT 1 Youth &amp; Retraining Pledge</b>	14/01/22	<ul style="list-style-type: none"> <li>Preparation for delivery phase underway.</li> <li>Recruitment complete</li> <li>Staff premises secured</li> <li>Project Partners SLAs</li> <li>Procurement of providers underway</li> </ul>	<ul style="list-style-type: none"> <li>Stakeholder action/s delays.</li> <li>Delays in earlier project phases</li> </ul>		
<b>PROJECT 2 Public Realm</b>	14/01/22	<ul style="list-style-type: none"> <li>Procurement underway</li> <li>Arts Council application for art trail submitted</li> <li>Finger post installation underway</li> <li>Rail Station Street Furniture procurement complete</li> <li>Revised design &amp; build procurement approach agreed for Pop up kiosks</li> </ul>	<ul style="list-style-type: none"> <li>Price increases on proposed interventions</li> <li>Supplier/contractor supply issues</li> </ul>		
<b>PROJECT 3 Multi User Community Hub</b>	30/09/22	<ul style="list-style-type: none"> <li>Exclusivity agreement completed for preferred site acquisition process underway</li> <li>Detailed initial feasibility completed inc updated costs</li> <li>Consultation complete</li> <li>Project Board established</li> <li>RIBA Stage 1 design commissioned</li> <li>Extension to business case submission date agreed</li> <li>Approval of project adjustment required by government for project to proceed.</li> </ul>	<ul style="list-style-type: none"> <li>Approval of Project adjustment</li> <li>Public concerns over future use of Carnegie building</li> <li>Removal of UKPN equipment</li> <li>Concrete testing to be completed</li> <li>Party wall issues</li> <li>Mobile phone mast removal</li> </ul>		
<b>PROJECT 4 Town Centre Repurposing</b>		<ul style="list-style-type: none"> <li>Site visits, building options, valuations and assessment of potential uses ongoing</li> <li>TDB approved project cancellation and reallocation of funds subject to government approval</li> </ul>	<ul style="list-style-type: none"> <li>Approval of project adjustment to reallocate funds to another TF project.</li> <li>Securing preferred option</li> </ul>		
<b>PROJECT 5 Riverfront Regeneration</b>	31/10/22	<ul style="list-style-type: none"> <li>Discussions and due diligence continue with interested parties for Sommerfeld &amp; Thomas site</li> <li>Landscape architect commissioned following stakeholder workshop</li> </ul>	<ul style="list-style-type: none"> <li>Approval of project adjustment</li> <li>Securing investor/developer partner</li> <li>Planning permissions</li> <li>Timescales</li> </ul>		

			<ul style="list-style-type: none"> <li>• Revenue implications from agreed scheme</li> <li>• Development of preferred option within Business Case timescale.</li> </ul>		
<b>PROJECT 6 Active &amp; Clean Connectivity</b>	30/09/22	<ul style="list-style-type: none"> <li>• Active Travel Hub Draft RIBA stage 2 complete. Scope review underway.</li> <li>• Package of schemes from LCWIP to support Parkway develop have been identified and appraised and sent to Mott MacDonald to feed into the business case work.</li> <li>• Sandline Bridge feasibility complete. Liaison with NCC on taking scheme forward as highways authority,</li> <li>• Gyratory scheme removed from TF programme</li> <li>• Comms Delivery Plan being prepared. Consultation &amp; engagement June 2022.</li> <li>• Travel Plan engagement due to start June 2022.</li> </ul>	<ul style="list-style-type: none"> <li>• Approval of project adjustment</li> <li>• Planning &amp; permissions for schemes</li> <li>• Consultation feedback/design acceptance</li> <li>• Network Rail permissions</li> <li>• Member, stakeholder, and public support for Active Travel measures such as cycle lanes on Railway Road</li> <li>• Delay in consultation</li> </ul>		
<b>PROJECT 7 St George's Guildhall and Creative Hub</b>	08/07/22	<ul style="list-style-type: none"> <li>• NLHF stage 1 application submitted.</li> <li>• Site wide RIBA Stage 1 report complete &amp; updated costs complete</li> <li>• Cabinet report for CIO and overall scheme approved</li> <li>• Communications Plan launched</li> <li>• Positive discussions with existing site occupiers.</li> <li>• Business case prep underway</li> <li>• Appointment of Senior Project Manager complete.</li> <li>• Progression of Meanwhile uses of centre.</li> <li>• Revised scope of White Barn Creative hub agreed with Project Board</li> </ul>	<ul style="list-style-type: none"> <li>• Approval of project adjustment required to complete business case to original timeframe</li> <li>• Continued engagement with site occupiers</li> <li>• Securing NLHF match funding</li> <li>• Community &amp; stakeholder engagement</li> </ul>		

# PROGRAMME OVERVIEW

- KEY**
- Independent assurance/approval
  - ★ Business case complete
  - Summary documents submitted

Project	RAG		April-June			July-September			October
	Last month	This month							
PROJECT 1 Youth & Retraining Pledge									
PROJECT 2 Public Realm									
PROJECT 3 Multi User Community Hub						Draft complete	TDB Review ★		
PROJECT 4 Town Centre Repurposing									
PROJECT 5 Riverfront Regeneration						Draft complete	TDB Review	★	
PROJECT 6 Active & Clean Connectivity						Draft complete	TDB Review ★		
PROJECT 7 St George's Guildhall Complex				Draft complete	TDB Review ★				
Summary documents to DLUHC								●	●
Engagement Plan									
Monitoring outcomes									

Top programme risks	RAG	Mitigations		Milestones	
Government approval of project adjustment requests		Early dialogue with DLUHC on project adjustments	Programme leads	<b>Achieved since last Board</b>	<b>Upcoming milestones</b>
Timely response to project adjustments to allow for completion of remaining business cases in revised timeframes		Continue work 'at risk' to prepare business cases to the revised timeframes.	Project Leads	<ul style="list-style-type: none"> <li>Project adjustment requests agreed</li> <li>Project Adjustment Approval by Accountable body</li> <li>Project Adjustment Form submission</li> <li>Communications Plan review</li> </ul>	<ul style="list-style-type: none"> <li>Guildhall Business Case submission</li> </ul>
Project costs change due to rising material/inflation costs		Project costs being updated throughout business case development. May impact on scope that can be achieved.	Project Leads		

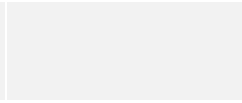
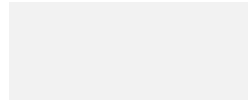
Budget		
Actual spend/committed spend	Budget	Forecast outturn
£390,655	£1,250,000	£390,665
<b>Overall programme rating</b>		

*Wider  
community/stakeholder  
buy in*



*Comms & engagement plans  
developed for projects*

*Project leads*



# DECISIONS FOR THE BOARD

The Board is asked to make a decision on the following:

1. Note progress report and the requirement to agree project adjustments to enable remaining business cases to progress.